Beyond Utility Reach – How to Close the Urban-Rural Access Gap

A Review of Rural Water and Sanitation Services in Seven Countries of the Danube region

Moldova Country Findings and Regional Lessons

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Ukraine, Romania, Moldova are the largest contributors to people without piped water in countries of the Danube Region



Out of all the population in the 16 Danube countries



World Bank State of the Sector, 2015

Given large rural-urban access gaps Regional Review was launched to address knowledge gaps

Aims

- Increase awareness and knowledge on how rural service provision is organized and to what extent rural populations are reached
- Understand how and to what extent regionalisation of utility service provision has been able to reach rural households
- Present lessons and recommendations on how to expand and/or improve the provision of services for rural populations.



Seven countries included in the Regional Review on Rural Water and Sanitation Services



Access gaps are mostly explained by rural locality, overlapping with poorest income groups





Countries are in different stages of reform and have chosen different pathways to address rural services

Moldova, Romania, Ukraine: large rural access gaps

• Large number of local service providers, although in Romania Regional Utilities serve rural areas to some extent

Croatia: largely closed the rural-urban access gap

• Aggregation of multi-city utilities, although further consolidation stalled

Kosovo: reform addressing urban-rural access gaps

Regional Water Companies are integrating stand-alone rural systems and expanding services

Albania: significant access gap remains and sector in transition

• Territorial reform basis for recent sector reform with municipal utilities expanding to non-served areas and integrating local systems under their management

Bosnia and Hercegovina: high piped access with self-investment

• No sector reform and a range of local service providers in addition to municipal utilities



Guiding framework recognizes the importance of enabling environment and multiple institutional levels

Country context: economic development, population growth and urbanization, decentralization, geography and hydrology, aid dependency

Sector governance: political prioritization, aid effectiveness, private sector participation, human rights and inclusion, institutional arrangements and service delivery models, service levels



World Bank, 2017

Moldova's *rural* water services characterized by low access, reliance on local operators and piped self-supply



Overview

- Moldova context
- Understanding self supply
- Service levels and customer perception
- Capacities and finance for service provision
- Sanitation the forgotten agenda
- Key messages, Lessons, recommendation



Moldova Context

- Access and Inequalities
- Rural Management Models



Moldova's water and sanitation sector remains centered on urban areas - resulting in rural access gaps



In 2015, 45% of rural Moldovans had access to a piped connection from a public network, of which 30% in the home, 15% in the yard

High reliance on piped self supply (18%) mostly through wells (15% piped into dwelling, 3% piped into yard)

37% non-piped self-supply through fetching from well, public tap, or spring

Rural piped public water access increased with 4% annually (2005-15)

80% of urban households have a **flush toilet while in rural areas only 13%** have access

Less than 1% were connected to public sewerage

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Water access through piped and non-piped individual self supply



Rural access to public piped water steadily increased....but universal access may require solutions beyond networks

- Access to piped water in rural areas began increasing in 2005 and number of functional piped water system in rural areas is over 1,000 in 2016
- 50% of population without access reside in localities < 2,500 people illustrating difficulty to reach smaller settlements





Geographic disparities in piped water access...with **North Centre** having lower levels of access....

Transnistria și comunele Chiţcani, Cremenciug, Gâsca, Corjova și mun. Tighina nu au fost recenzate Transnistria and the communes of Chitcani, Cremenciug, Gasca, Corjova and Tighina Mun. were not enumerated

Source: BNS (2016)

tă hartă a fost elaborată cu suportul Biroului de Cooperare al Elveției în va (SDC) și UNFPA, Fondul ONU pentru Populație în Moldova, și nu lă în mod necesar punctul de vedere al SDC, UNFPA, al Organizației îlor Unite, sau oricare din organizațiile sale afiliate

This map was produced with the support of the Swiss Agency for Development and Cooperation (SDC) and UNFPA, United Nations Population Fund in Moldova, and does not necessarily represent the views of SDC, UNFPA, the United Nations or any of its affiliated organizations



North and Centre show lowest access to public piped water...flush toilet access only high in Chisinau





"Leave no one behind" agenda highly relevant and inequalities most pronounced for sanitation access

- Disparities across income levels correspond with urban-rural disparities
- Access agenda not embedded in EU Drinking Water Directive but SDGs promote universal access
- Sanitation shows largest disparities between richest and poorest



Source: HBS (2015)

SDGs raise the bar through "safely managed" water supply and sanitation

- WS: accessible on **premises**, available, and free of contamination
- SAN: improved facility, with in-situ disposal or off-site transport, treatment, disposal
- No estimates available for safely managed services in rural areas

Source JMP (2017)



Unimproved pit latrine



Dispersed population and atomization of local governments shaped a very decentralized rural service delivery model

- 896 Local Public Administrations responsible for WSS service delivery in their jurisdiction
 - Median population size is 1,830 people
- Service delivery decentralized and regionalization of service providers has not touched many rural LPAs



Source: National Bureau of Statistics, 2014

National Strategy aims for 65% access to safe drinking water by 2020 and 65% access to sewerage by 2025

Strategy seeks to achieve targets through...

- Decentralization of service delivery
- Clarification and strengthening of regulatory frameworks
- Expansion through regional service providers (JSC)
- Addressing finance gaps and utility performance/efficiency

But...

- Focus on urban areas (rayon centers)
- Regionalization advancing slowly
- Finance gaps remain
- Regulation for urban utilities (ANRE)
- Sanitation = sewerage?

Long-term inclusive planning framework and financing strategy for entire territory of Republic is missing

Deep dive analysis of rural water and sanitation situation through primary data collection and desk review



A range of rural management models exists of which several operate outside of the legal framework



- Municipal and private operators to be licensed under Law 303, but *de facto* are not
- Water Consumer Associations not recognized under Law 303
- Chisinau utility, one of 38 licensed utilities, expanded networks in rural areas

Enabling conditions for rural water services remain weak

planning and legal framework, post-construction support, financing strategy, asset management, water use conflicts, monitoring

Building Block	Indicator	Albania	BiH	Croatia	Kosovo	Moldova	Romania	Ukraine
Institutional Capacity	Clear allocation and implementation of roles and responsibilities under a broader strategy that addresses rural water service provision							
	National sector documents provide description of RWS operator management models and their legal form							
Financing	Dedicated funding streams exist for WSS capital investments that prioritize rural areas							
	Policy documents prescribe tariff setting rules relevant also for rural water service provision							
Asset Management	Asset ownership is clearly defined and implemented as per the legal framework and understood by service providers							
Water Resources Management	Water abstraction permiting processes are in place and apply it to rural water services							
	Low prevalence of conflicts related to water use management as reported by municipal authorities							
Monitoring and Regulation	Existence of a national performance monitoring system for rural water operators							
	Water quality standards are defined that govern service provision in rural areas							



Understanding Self Supply



Self-suppliers have low accessibility and water quality concerns are high, requiring measures to support self-supply



- Only 31% have in-door plumbing with pressurized water
- Almost a quarter spent more than 30 minutes fetching
- 30% experienced outages > 1 day a year, mostly related to source dry-up
- Only one in four (shallow) well owners tested for water quality in past two years
- Three quarters directly drink from the source without treatment

A supported model for self-supply can address accessibility in the home and water quality improvements to mitigate public health risks

Public service connections need to address water quality concerns with accompanying measures to overcome connection barriers

- 30% of households perceive **connection fees/costs as a barrier**;
- A quarter is out of reach of system boundaries
- One in seven is satisfied with self supply
- Willingness to pay for connection was 49 EUR (median), or 20% of monthly household income at the poverty line





Service levels and perceptions of connected consumers



Service levels are moderate and households mostly satisfied although least with water quality information sharing

- 25% of connected households drink water from wells instead of network (some operators only deliver "technical water")
- Most households experience service outages 2 days per year without service (median), mostly due to system breakdowns
- Only 75% of connected households have taps into their home; higher for Chisinau utility
- Consumers least satisfied with information sharing of operator, especially on water quality



Service levels and satisfaction - Connected HHs

Customer satisfaction generally high with operator services...but requires better communication and information

- Customer are highly satisfied with operator services, such as billing, payment, maintenance, and complaint handling
- Communication with rural customers can be improved, especially on water quality
- Satisfaction was highest for community-based operators and Chisinau utility

Proportion of households at least somewhat satisfied with...

Operator sharing of information Operator communication on water quality Operator complaint handling Operator maintenance of the system Operator payment arrangements Operator billing



Top concerns among connected households are water quality and affordability of tariffs..



...but household water expenditures are well below affordability limits for the poor and show room to increase

- 92% of operators charge customers based on volumetric tariff
 - Median tariff was 0.48 EUR/m3; Median WTP 0.32 EUR/m3 among non-connected
- Two-thirds of operators charge a connection fee to customers
 - Connection fees ranged from 23 to 95 EUR; WTP for connection was 49 EUR
- Monthly water expenses per capita based on invoices is 0.78 Euro
 - Represents 1.1% of monthly per capita consumption at national poverty line
 - Monthly water consumption per capita is low at 1.75 m3



Payment and metering are well established but invoicing is lacking for informal and community based systems

Household that report to	percentage
Pay for water	95%
Have a water meter	89%
Receive an invoice	56%
Normally have 24-hr service	97%
Monthly water expenditure per capita (median) ¹	EUR 0.77
Water consumption per capita (median) ¹	58 lpcpd
1 Based on recent invoice shown to the interviewer	

- Only 80% of households served by a community-managed system pay for water; for other operators this is 100%
- Water metering is only 70% for community managed systems
- Formal invoicing is 100% for Chisinau utility in rural areas, but 30-60% for community operators, municipal enterprises and mayorality

Community-based operators have the weakest payment and metering...invoicing low among local operators





Capacities and financing for service provision



Except for Chisinau, all local operator models demonstrate weak business practices...and uneven performance

Operators in the sample that Operators (n=50)			overall, extractions are not well regulated, formal asset			
Have (a) water extraction permit(s)	33%	management is rare				
Can demonstrate asset inventory	34%					
Regularly report to municipalities	78%					
Record volumes water produced vs. sold	23%		Weak			
Have NRW <25%	92%		business			
Record operational expenses and revenues	74%		practices			
Have OCR >100%	43%					
Record amount billed and collected	73%		Uneven performance			
Of which collection ratio >90%	75%		across local operators			

Note: based on interviews with operator managers/representatives announced in advance; influenced by respondent bias



Community-based management operators are showing weakest ability to monitor key performance data



Valid customer concerns... there is a need to enhance water quality through treatment, alternative sources, surveillance & monitoring and transparent cmmunication

Parameter	Percentage of operators
Providing "technical water" (Apa Technica)	32%
WQ monitoring at least annually by National Centre for Public Health	86%
WQ monitoring at least annually conducted/organized by operator	54%

- Disinfection/chlorination is rarely practiced for rural stand-alone systems, only for Chisinau utility
- WQ testing widely performed by Public Health Institute, but less commonly by operators themselves; frequency of WQ testing is low, only not for Chisinau
- Only 62% of operators could show a water quality test report; and 30% was not in compliance on e-coli; 50% ammonia and 10% nitrate
- National WQ data not publicly available; only 40% tests by PHI for local systems not in compliance with standards (2015)
- Government issued a regulation for water quality and sanitary zones for small systems issued end of 2016



Surveillance by Public Health branches is fairly widespread, but internal monitoring capacity of operators is weak





Operators are poorly supported to improve service levels and have serious HR constraints

- Only 42% of operators have a service contract/agreement with local government
- Only 53% of operators received support from local governments in the past two year
- Only 32% of operators participated in a training over past two years
- Key challenges are lack of funds, ability to find and pay for qualified staff, aging infra



Local governments are hardly supported in their WSS mandate and lack funding to improve services

- Over 80% indicated that water supply measures are in the medium term development plan
- Only 57% received support to implement their mandate (legal, regulator, technical), mostly from donors and rayons, and occasionally from MoEnv/CALM
- Only 35% have staff assigned for WSS services
- 65% allocate funds for WSS; and 82% states lack of funds is a key barrier
- Top priorities: expansion, rehabilitation and improving water quality

Establishment of a sanitary protection zone Construction and extension of sewerage netowrks Improving electricity reliability and stability Flow gauge measuring for monitoring of water losses Improving water quality by developing treatment.. Rehabilitating the water supply system Extending the water supply system



Local governments are hardly supported in their WSS mandate and lack funding to improve services



Two thirds allocate funds to WSS expenditures A third of LPAs could estimate OPEX and CAPEX breakdown, and those spend 80% of OPEX subsidies

Common sources of funds are own municipal budget and community while national and donor funds only reach a few



Sanitation



Rural access to flush toilets is very low due to low affordability ...but there is demand for upgrades to in-door flush toilets

- Estimates for rural flush toilet usages indicate slow increase from 9% in 2012 and 13% in 2015 (MICS, 2012), HBS (2015); sewer non-existent
- 65% of pit latrine users reportedly cannot afford a flush toilet, while WTP is Euro 98 (median), indicating latent demand
- 80% of pit latrine users is dissatisfied, mostly comfort, privacy, smell
- Flush toilet users mostly have their toilet indoors (80%)



Satisfaction with latrines generally low – but higher among flush toilet users

- Flush toilet users were much more likely to be satisfied
 - Prefer piped water connection to their toilet
- Few pit latrine users were fully satisfied
 - Prefer water-borne toilet inside the home



On-site fecal sludge management is common but unregulated Emptying mostly done mechanically by informal service provider

- Pits/tanks are on average seven years old
- Among those that are emptied...
 - Most emptied mechanically
 - ...and by a service provider
- Payment for emptying median of Euro 20
- LPAs have low awareness on any regulations pertaining to on-site sanitation and do not supervise construction

No programs to incentivize modernization of rural sanitation and sanitation thderstood as sewerage



Key messages, regional lessons and policy recommendations



Three key messages to close urban-rural gap

- 1. Achievement of SDGs in Moldova requires multiple service delivery models for rural areas operating in parallel:
 - Regional/urban service providers expanding to neighboring LPAs
 - Supporting local operator models in rural LPAs
 - Improving self-supply for dispersed populations
- 2. Developing enabling environment, policies, legislative framework, financing and support measures for all delivery models
- 3. Sanitation solutions for rural areas need to go beyond sewerage, anchored in local reality and require local government engagement



Lessons from Regionalization Path

Positive outcomes in Kosovo and Croatia point to processes that have

- deliberate equity objective and a clear mandate
- dedicated measures to support integration of rural systems
- targeted investments and technical assistance to local governments and service providers handle complexity

In the face of high inequalities and aggregations with large numbers of local governments, lessons from Romania point to importance of:

- Strong financial incentives/subsidies to prioritise equity with dedicated slices of national investments directed to rural areas
- Accountability mechanisms with time-bound targets for closing the urbanrural gap
- Mechanisms for an inclusive governance model, to represent the interest of economically weaker local governments

See also the Aggregation Tool Kit World Bank

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http://www.worldbank.org/en/topic/water/publication/water-aggregation-toolkit

Lessons from the Regionalization path (II)

Challenges for regional service providers associated with integrating rural areas:

- guaranteeing service levels
- increasing customer satisfaction
- internal management processes
- transition processes with incumbent operators
- asset inventories and transfers

Evidence from all countries showed the need for:

- Increase customer support and outreach in rural areas to improve business practices, customer satisfaction and collection rate
- addressing customer concerns specifically on water quality information to encourage the benefits of a service connection.
- Customizing information systems of utilities to understand and address poor system performance and plan investments
- Alternative options to mergers and delegations to support rural service expansion may also be considered:
 - for example technical assistance contracts between large utilities and local service providers for complex functions (SISAR in Brazil)



Lessons from Local Operator Models (I)

Improving legislation, monitoring and financing

- Bring local models under legal framework and support licensing regime with minimum standards/audits (e.g. Austria)
- Asset inventories linked to national performance monitoring systems (e.g. SIASAR in Latin America)
- Target investment programs for local governments with implementation support by (rural water) agency
- Improving service levels to drive customer satisfaction
 - Investments in treatment and technical support
 - Water safety planning and monitoring



Lessons for Local Operator Model (II)

- Improving performance and sustainability
 - Better oversight and use of tariff guidelines (to avoid low willingness-tocharge)
 - At-scale capacity support programs, including for local governments
 - Different models for capacity support can work but require public funds
 - Umbrella organizations (federations/associations)
 - Utility and/or dedicated "rural water agencies"
 - Outsourced to private TA providers



Lessons for Supported Self-Supply

- Develop supported self-supply program as an alternative pathway to achieve public policy goals
 - Communication and information campaigns
 - Mobile water quality testing programs
 - Targeted grant schemes for improvements in quality and accessibility
 - Inventories and risks assessment by local government with support of drinking water quality regulator





Seven Recommendations for Moldova (I)

- 1. Articulate long-term sector needs and prepare WSS planning framework underpinned by sound financing strategy
- 2. Use this to mobilize increased **sector funding** and develop a coherent **financing window** with dedicated "slice" for rural areas
- 3. Implement phased regionalization plan with incentives for collaboration and equity goals for delineated service boundaries
- Improve legal framework for local operators, set-up a simple licensing system with tailored regulatory instruments and monitoring system



Recommendations for Moldova (II)

- Assign, institutionalize and resource support functions for local operators to increase performance and sustainability (administrative, institutional, technical support)
- 6. Pilot and evaluate a "self-supply support program" in high risk dispersed areas
- 7. Develop a comprehensive rural & small town sanitation strategy including
 - decentralized wastewater/low-cost solutions,
 - on-site solutions and fecal sludge management
 - incentives and communication campaigns
 - regulations across the service chain
 - local implementation capacity building



Discussion and Feedback

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